**Appendix 3**

**Risk Register**

**Council Report – Council Tax 2017-18**

**Date – February 20th 2017**

**Author – Adrian Wood (Finance)**

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| No. | Risk Description  Link to Corporate Obj | Gross Risk | | Cause of Risk | Mitigation | Net Risk | | Further Management of Risk:  Transfer/Accept/Reduce/Avoid | | Monitoring Effectiveness | | | | Current Risk | | |
| Risk Score **Impact Score**: 1 =Insignificant; 2 = Minor; 3 = Moderate; 4 = Major; 5 = Catastrophic **Probability Score:** 1 = Rare; 2 = Unlikely; 3 = Possible; 4 = Likely; 5 = Almost Certain | | | | | | | | | | | | | | | | |
|  |  | I | P |  | Mitigating Control:  Level of Effectiveness:  (HML) | I | P | Action:  Action Owner:  Mitigating Control:  Control Owner: | Outcome required:  Milestone Date: | Q  1 | Q  2 | Q  3 | Q  4 | I | P |
|  | **COUNCIL TAX BASE**  A reduced debit (and lower tax base) would mean the City Council having to borrow to meet the Precept demands of the County Council and the Police and Crime Commissioner. Also the City Council would have less Council Tax Income to fund services. | 4 | 3 | There could be less new builds than estimated in 2017/18. In addition there could be increased numbers of exemptions/discount cases. | Assumptions used in numbers of new builds are conservative.  The base for the number of Exemptions was the peak of 2016/17.  Customer Services review existing exemption and discount cases to ensure these should still be granted.  Assumptions are based on prior years/historical trends and take account of external impacts. | 3 | 2 | Continuing monitoring of external trends (Adrian Wood).  Monthly position on actual tax base is calculated and reported to the Head of Financial Services.  Significant changes to be reported to CEB (Adrian Wood).  Mitigating control owner: Nigel Kennedy | Assumptions remain as accurate as possible to minimise the possibility of shortfall.  Monthly reviews. |  |  |  |  | 2 | 2 |
|  | **COUNCIL TAX PERCENTAGE INCREASE**  The Council has assumed a 1.99% increase on 2016/17 in the General Fund budget calculations for 2017/18. | 4 | 3 | Members may opt for a lower rate reduction, or indeed a freeze in the Band D Council Tax rate. | The financial implications would be that for each 0.5% reduction on the proposed 2017/18 Band D charge, the loss of income is approximately £64k. | 3 | 2 | Monthly position on the cost of service provision during 2017/18 will be monitored and reported on the CORVU system).  Significant changes will be highlighted (Heads of Services).  Mitigating control owner: Nigel Kennedy | That the cost of service provision remains in line with the agreed budget. |  |  |  |  | 3 | 2 |